



FINAL BUDGET 2016

West Goshen Township
Chester County
Pennsylvania

Committed to Excellence in Community Service



WEST GOSHEN TOWNSHIP

SUPERVISORS

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Philip J. Corvo, Vice Chairman
Raymond H. Halvorsen, Member
Edward G. Meakim, Jr., Member
Theodore J. Murphy, Esq., Member

TOWNSHIP MANAGER

Casey LaLonde

FINANCE DIRECTOR

Jeanne M. Denham

Committed to Excellence in Community Service

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PHILIP J. CORVO, JR., *Vice-Chairman*
RAYMOND H. HALVORSEN, *Member*
EDWARD G. MEAKIM, JR., *Member*
THEODORE J. MURPHY, ESQ., *Member*

Board of Supervisors

CASEY LALONDE, *Township Manager*

1025 Paoli Pike • West Chester, PA 19380-4699
610•696•5266 ~ Fax: 610•429•0616
twp@westgoshen.org
www.westgoshen.org

December 9, 2015

To the Board of Supervisors, Residents and Business Owners of West Goshen Township:

I am pleased to present this annual operating budget for West Goshen Township for the fiscal year beginning January 1, 2016, and ending December 31, 2016. The Budget was prepared in accordance with section 3202 of the Second Class Township Code. This budget document contains information about the Township's General, Sewer, Waste and Recycling, State Highway (Liquid Fuels), and Capital Reserve Funds.

The purpose of this budget message is to highlight key information contained within the 2016 operating budget, to explain the methods used to balance the budget, and to apprise West Goshen Township residents of the current and future fiscal landscape.

INTRODUCTION

West Goshen Township services continue to represent excellent value for residents, business owners and visitors. #24 on Money Magazine's Best Places to Live for 2015, the Township provides 24-hour police service that includes specialty divisions; its parks and recreation programs have been recognized in national publications; its proactive streets maintenance and reconstruction program is unmatched in the surrounding area; and its well-managed sewage treatment facility not only provides cost effective service to Township residents and businesses, but also accepts flows under agreements with neighboring municipalities. That our consumers have come to rely on the full complement of services provided is a testament to the Township's commitment to its mission – public service. Not surprisingly, the cost of fulfilling this mission continues to rise. However, the Board of Supervisors and Township staff remain committed to providing value to taxpayers by maintaining quality service levels and offering new benefits whenever the opportunity presents itself and the Township's fiscal position permits.

ECONOMIC OUTLOOK

National economic outlooks are generally optimistic for 2016. Unemployment rates are expected to fall and housing starts and sales are expected to increase despite slightly higher mortgage rates. Short-term interest rates will likely rise incrementally through 2016. US Gross Domestic Product growth may also see a slight bump through 2016. Despite all of these positive indicators, Consumer Confidence declined unexpectedly last month, signaling Americans' cautious outlook heading into 2016.

The overall regional Chester County economy and the local West Chester economy continues to be vibrant, both in economic activity and housing market opportunities.

2016 BUDGET PROCESS

The annual budget process is a critical and time-sensitive process that acts as a blueprint for the Board of Supervisors' policy initiatives and projects over the following year. The Board's involvement in this process demonstrates each member's commitment to openly address fiscal challenges and to deal with those challenges in a manner that best ensures and protects the long-term financial condition of our community. West Goshen Township is committed to meeting the needs of its community in the most efficient and effective manner possible. Township staff will lead the way by striving hard to earn the respect and trust of its residents through prudent planning and constant monitoring of expenditures during the coming year and beyond.

For the 2016 budget cycle, the Board of Supervisors appointed two Supervisors and senior staff members to a budget committee. The committee started work in June 2015 and worked through the fall to construct a budget that maintained high levels of customer service with restrained spending.

In recent history, it has been more common than not for generated revenues to exceed budgeted figures and for expenditures to come in under budget. I am pleased to present a 2016 budget that projects an approximate \$177,579 surplus.

For the 2016 budgets, the Board of Supervisors approved a one-time transfer of \$2,000,000 from the General Fund surplus to the Capital Reserve Fund. These funds will finance for future unstipulated capital projects from this Fund. Although the General Fund budget shows a surplus of approximately \$177,579 prior to the \$2,000,000 transfer, the net effect is actually a \$1,822,421 deficit, entirely due to this one-time transfer to the Capital Reserve Fund.

Revenues are budgeted slightly higher for 2016, specifically in Earned Income Tax and Current Property Tax. The Board of Supervisors is sensitive to the financial reality of its residents, and has attempted to preserve that position by adopting a budget that fulfills the Township's mission without a real estate tax increase. The Board has prioritized Department requests and has allocated available funds in a way that best ensures the alignment of municipal resources and community needs.

Total expenditures for 2016 are budgeted \$560,694 above the budgeted expenditures for 2015, or a 3.8% increase. This is not a naturally occurring circumstance. Rather, it is the result of extraordinarily arduous discussions between the Board and Township Department Heads. The Board expects to maintain the Township's surplus through 2016.

LOOKING BACK

The Township continues to examine its obligations and compliance options under the Clean Water Act. As of the date of this message, the Township has halted implementation of a Stormwater Authority and establishment of a user fee, a project that was ongoing from 2014 until the Pennsylvania Department of Environmental Protection issues the Township its stormwater permit, maybe sometime by 2018.

LOOKING AHEAD

Land development for the Jerrehian tract (the Woodlands at Greystone project) will possibly seek final approval some time in 2016. The plan proposes 598 new dwelling units and 162 acres of passive park land. This project is located on the last remaining unbuilt greenspace in the Township, thus making the Township virtually built-out.

In 2014, the Township negotiated a 3-year contract with its police union, including annual salary increases of three percent, a 7-year incremental salary increase policy for new officers, and implementation of a new \$1,500 single/\$3,000 family deductible health insurance plan that covers

all employees, uniformed and non-uniformed. In spite of increased administrative challenges attributable to the Affordable Care Act, this new deductible plan resulted in a 0.0% premium increase for 2016.

FUND INFORMATION

GENERAL FUND

The General Fund is the general operating fund of the Township. It is maintained to account for all financial resources except those required to be accounted for in another fund. The general tax revenues of the Township as well as other resources received and not designated for a specific purpose are accounted for in the General Fund.

In 2016, the major revenue sources will continue to be Earned Income Tax and Real Estate Tax. Other key income sources in the General Fund include Real Estate Transfer Tax, Cable Television Franchise Fee, State Aid, and Building Permit Fees. Revenues appear on page 12.

Budgeted General Fund expenses will increase by 3.8% in 2016. The most significant expenditures of General Fund are traditionally those related to personnel and major capital. Refer to General Fund expenses on page 14.

ENTERPRISE FUNDS

Enterprise Funds (that is, the Sewer Fund and the Waste and Recycling Fund) are maintained to account for activities that are financed and operated in a manner similar to private business, with the intent that the cost of providing services on a continuing basis is financed or recovered by user charges.

The Sewer Fund budget has a deficit of \$245,683 that will be funded through fund surplus.

The Waste and Recycling Fund should realize a surplus for 2016 of \$309,877. This is largely attributable to the Township's award of its trash and recycling collection contract to JP Mascaro & Sons effective January 1, 2014, following two bid processes. In terms of frequency, services offered, and cost, the collection program is expected to remain the same throughout 2016. Additionally, allocation has been made to continue the senior citizen rebate program for another year.

The Sewer Fund budget begins on page 25, and the Waste & Recycling Fund budget begins on page 33.

STATE HIGHWAY or LIQUID FUELS FUND

The primary revenue in the State Highway Fund is a grant from the Commonwealth of Pennsylvania for 2016 representing Liquid Fuel Tax in the amount of \$647,543. The balance of revenue is interest earned from investments and the fund balance. The increase in Commonwealth of Pennsylvania funding stems from the Pennsylvania legislature's removal of the Oil Company Franchise Tax. The Township's funding stream will increase over the next several years, providing some support to the Township General Fund for the Township's street paving program.

Grant proceeds, interest earnings, and the fund's reserve are expected to fund expenditures of \$650,000. The expenditures reinforce the street paving program by helping to shoulder the costs associated with snow removal and street maintenance and construction. View the State Highway Fund budget beginning on page 39.

CAPITAL RESERVE FUND

The Capital Reserve Fund is largely financed by transfers from other funds. As part of the 2016 budget, the Board of Supervisors has approved the transference of \$2,000,000 from the General Fund reserves to the Capital Reserve Fund for future capital projects.

Typical Capital Reserve expenditures are dedicated to capital improvements and debt service payments. The Capital Reserve Fund budget begins on page 42.

CONCLUSION

This budget lays the groundwork for the continued success of our community. I applaud the elected Board of Supervisors for taking a proactive approach to planning for the Township's future while protecting the quality of life that is unmatched in Southeastern Pennsylvania. The Township will continue uncompromised delivery of top quality services, while fulfilling mandatory requirements placed upon us by various county, state and federal agencies.

The difficult task of budget preparation is a collective effort of Township management, Department Heads and staff and the newly established Budget Committee. As in previous years, the Township's elected officials and senior management worked closely on the budget to achieve an acceptable balance between revenues and necessary expenditures.

In closing, I would like to thank the West Goshen Township Board of Supervisors for its leadership and support throughout the year. I also want to express my thanks to the Township's senior staff: Finance Director Jeanne Denham, Assistant Township Manager Derek Davis, Assistant Finance Director Jennifer Latzer, Police Chief Joseph Gleason, Public Works Director Raymond Halvorsen, Assistant Public Works Director J. David Woodward, Parks Superintendent Dorine McClune, Township Engineer Richard Craig, Facilities Manager Raymond McKeeman, and Park and Recreation Director Kenneth Lehr and Accounting Manager Christine Riffey. The Township operates effectively and efficiently primarily because of the outstanding dedication to service provided by our Township employees.

Sincerely,

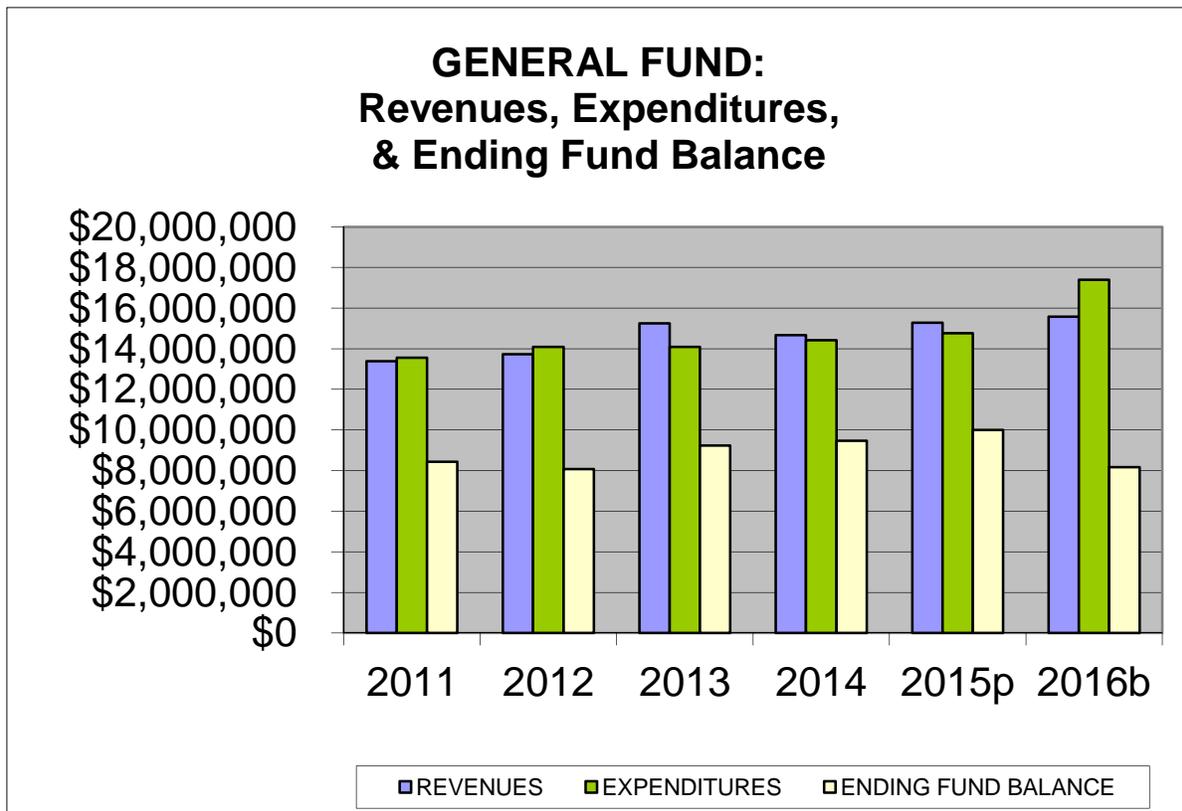


Casey LaLonde
Township Manager

GENERAL FUND

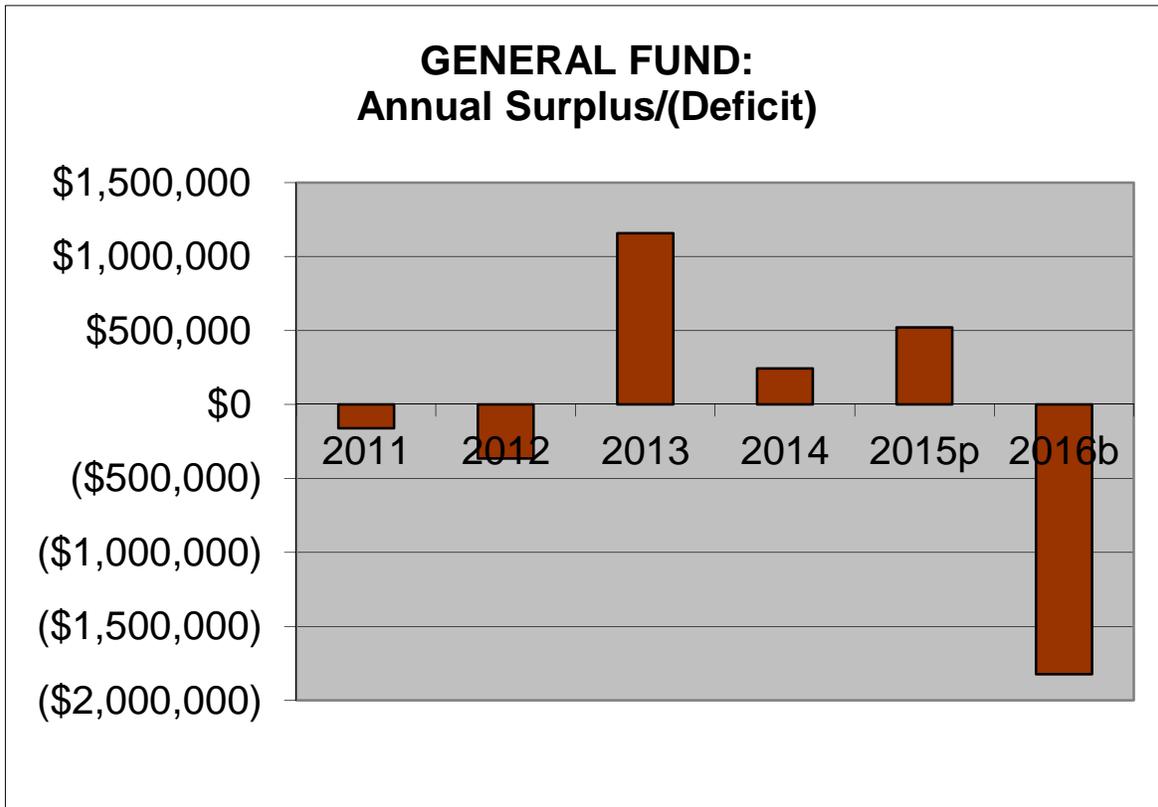


Committed to Excellence in Community Service



<u>YEAR</u>	<u>REVENUES</u>	<u>EXPENDITURES</u>	<u>ENDING FUND BALANCE</u>
2011	\$13,391,448	\$13,551,895	\$8,437,341
2012	\$13,730,278	\$14,095,400	\$8,072,220
2013	\$15,251,777	\$14,093,850	\$9,230,147
2014	\$14,662,099	\$14,417,939	\$9,474,307
2015p	\$15,286,220	\$14,765,523	\$9,995,004
2016b	\$15,571,182	\$17,393,603	\$8,172,583

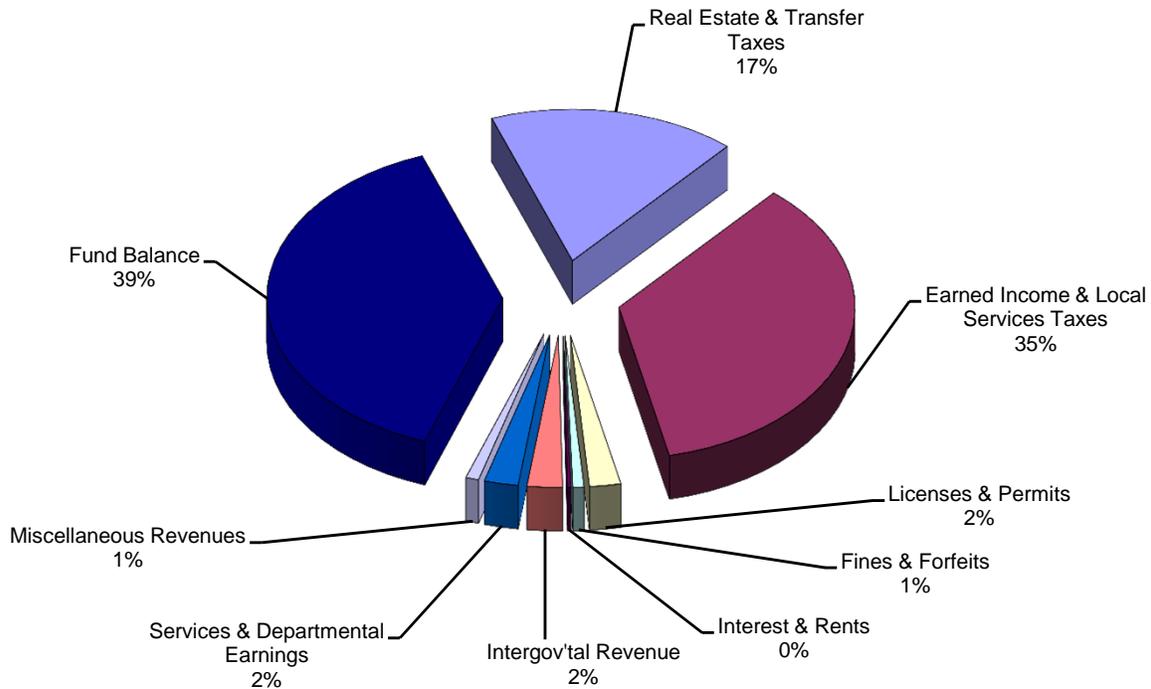
p=projected
b=budget



<u>YEAR</u>	<u>SURPLUS/ (DEFICIT)</u>
2011	(\$160,447)
2012	(\$365,122)
2013	\$1,157,927
2014	\$244,160
2015p	\$520,697
2016b	(\$1,822,421)

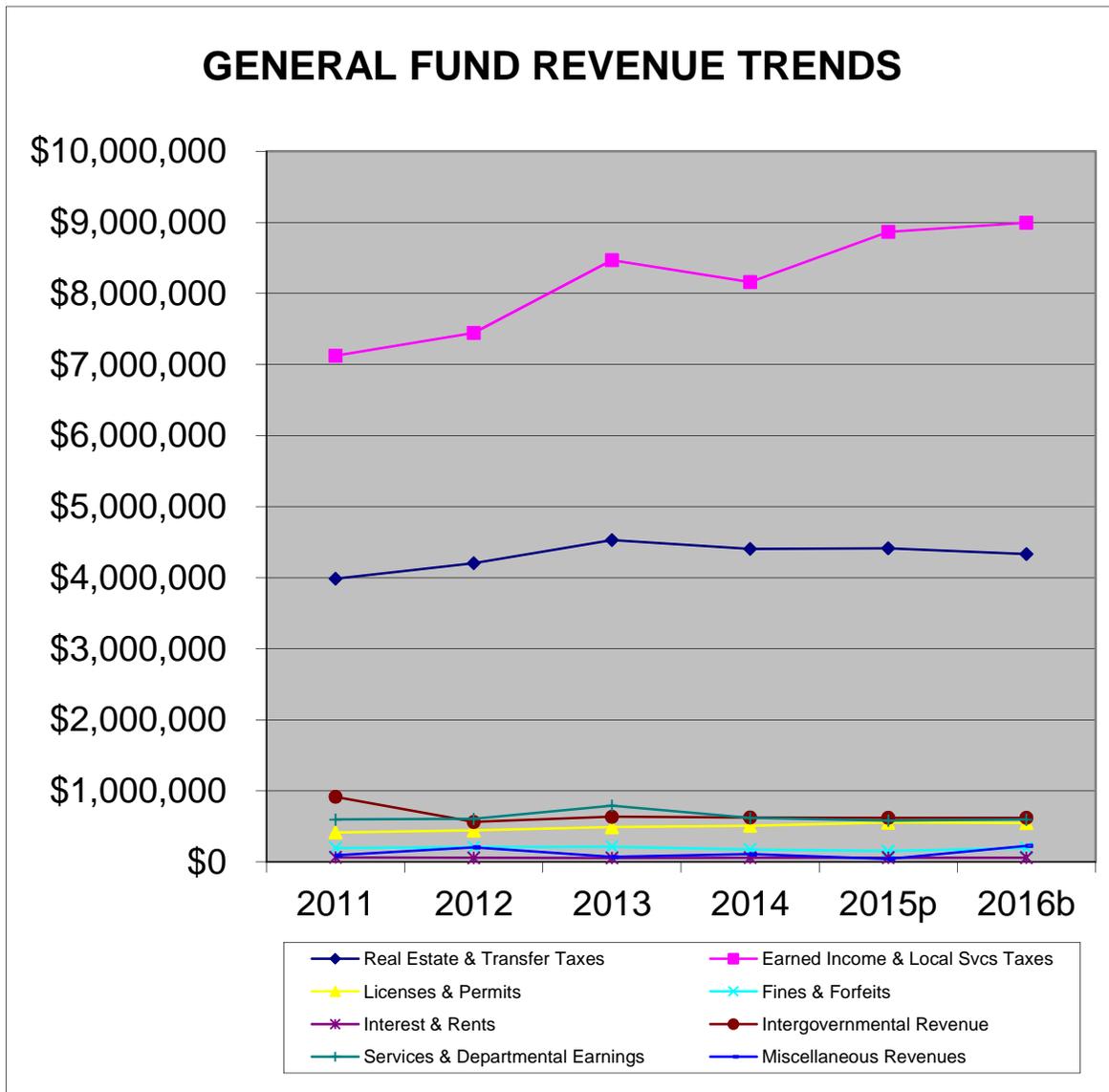
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b=budget

GENERAL FUND BUDGETED REVENUES 2016



BUDGETED REVENUES 2016

Real Estate & Transfer Taxes	\$4,333,000
Earned Income & Local Services Taxes	\$8,994,648
Licenses & Permits	\$547,054
Fines & Forfeits	\$195,000
Interest & Rents	\$59,224
Intergovernmental Revenue	\$619,051
Services & Departmental Earnings	\$596,025
Miscellaneous Revenues	\$227,180
Fund Balance	\$9,995,004



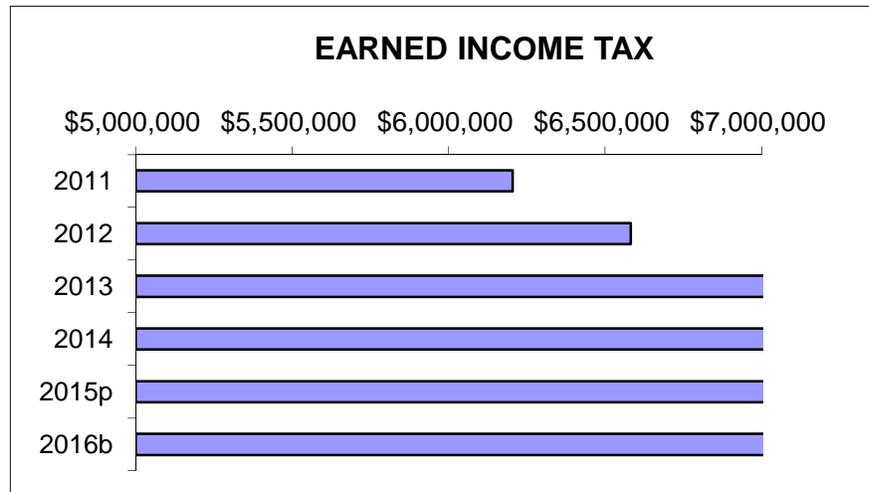
REVENUE TRENDS

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015p</u>	<u>2016b</u>
Real Estate & Transfer Taxes	\$3,984,500	\$4,204,339	\$4,527,321	\$4,406,460	\$4,412,619	\$4,333,000
Earned Income & Local Svcs Taxe:	\$7,125,803	\$7,444,094	\$8,468,149	\$8,161,223	\$8,865,685	\$8,994,648
Licenses & Permits	\$415,290	\$443,041	\$489,642	\$508,464	\$554,444	\$547,054
Fines & Forfeits	\$197,134	\$207,449	\$214,466	\$174,803	\$151,730	\$195,000
Interest & Rents	\$64,697	\$57,214	\$55,864	\$58,544	\$58,562	\$59,224
Intergovernmental Revenue	\$914,691	\$563,172	\$635,326	\$625,181	\$619,051	\$619,051
Services & Departmental Earnings	\$597,043	\$605,174	\$791,052	\$618,628	\$582,228	\$596,025
Miscellaneous Revenues	\$92,290	\$205,975	\$69,957	\$108,796	\$41,901	\$227,180

p=projected
b=budget

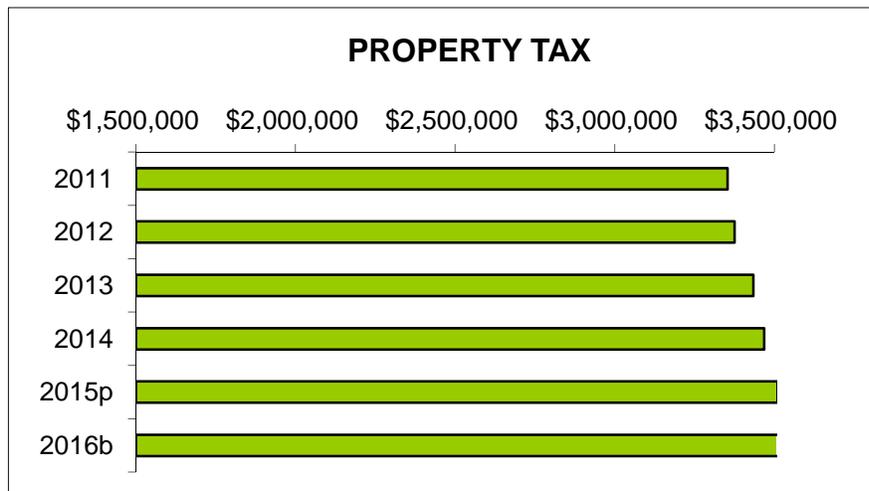
EARNED INCOME TAX

2011	\$6,204,105
2012	\$6,581,967
2013	\$7,517,651
2014	\$7,151,156
2015p	\$7,844,685
2016b	\$7,969,648



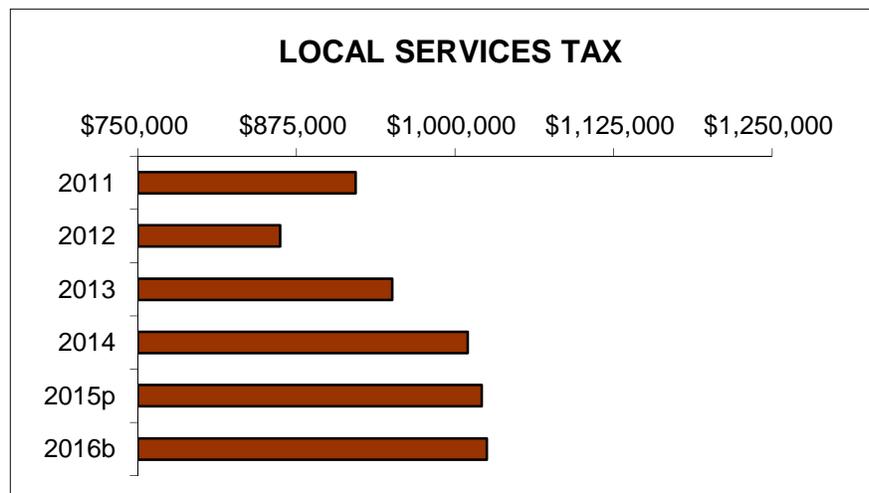
PROPERTY TAX

2011	\$3,353,840
2012	\$3,375,071
2013	\$3,434,315
2014	\$3,468,061
2015p	\$3,510,000
2016b	\$3,550,000



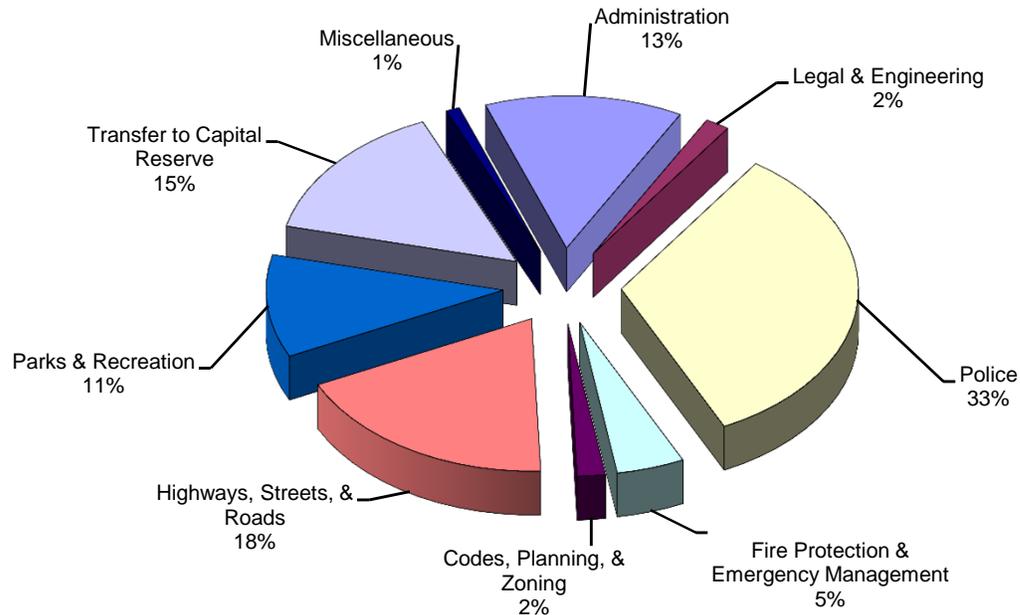
LOCAL SERVICES TAX

2011	\$921,698
2012	\$862,127
2013	\$950,498
2014	\$1,010,067
2015p	\$1,021,000
2016b	\$1,025,000



p=projected
b=budget

GENERAL FUND BUDGETED EXPENDITURES 2016



BUDGETED EXPENDITURES 2016

Administration	\$2,350,121
Legal & Engineering	\$286,516
Police	\$5,783,841
Fire Protection & Emergency Management	\$803,244
Codes, Planning, & Zoning	\$331,065
Highways, Streets, & Roads	\$3,214,283
Parks & Recreation	\$1,894,309
Transfer to Capital Reserve	\$2,566,948
Miscellaneous	\$163,276

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
REVENUES					
<u>REAL ESTATE & LOCAL ENABLING TAXES</u>					
01300-03110	REAL ESTATE CURRENT YEAR	\$3,468,061	\$3,500,000	\$3,510,000	\$3,550,000
01300-03120	REAL ESTATE PRIOR YEAR	\$3,761	\$3,000	\$3,464	\$3,000
01300-03130	DELINQUENT LIENED	\$50,229	\$41,000	\$41,000	\$35,000
01300-03140	INTERIMS	\$30,401	\$25,000	\$16,000	\$20,000
01310-03210	TRANSFER TAX	\$854,008	\$717,600	\$842,155	\$725,000
01310-03220	EARNED INCOME TAX	\$7,151,156	\$7,473,822	\$7,844,685	\$7,969,648
01310-03230	LOCAL SERVICES TAX	\$1,010,067	\$1,000,000	\$1,021,000	\$1,025,000
	TOTAL R.E. & ENABLING TAXES	\$12,567,683	\$12,760,422	\$13,278,304	\$13,327,648
<u>LICENSES & PERMITS</u>					
01321-03320	SOLICITORS & REFUSE	\$2,100	\$900	\$1,800	\$900
01321-03330	CABLE TV FRANCHISE	\$502,959	\$525,000	\$550,044	\$543,654
01321-03340	STREET ENCROACHMENTS	\$3,405	\$2,800	\$2,600	\$2,500
	TOTAL LICENSES & PERMITS	\$508,464	\$528,700	\$554,444	\$547,054
<u>FINES & FORFEITS</u>					
01331-03410	VEHICLE CODE VIOLATIONS	\$135,706	\$156,000	\$104,230	\$135,000
01331-03420	ORDINANCE VIOLATIONS	\$39,097	\$30,000	\$47,500	\$60,000
	TOTAL FINES & FORFEITS	\$174,803	\$186,000	\$151,730	\$195,000
<u>INTEREST & RENTS</u>					
01340-03510	INTEREST EARNINGS	\$20,825	\$21,600	\$20,259	\$20,259
01340-03521	PARK/PAVILION RENTALS	\$9,748	\$8,785	\$9,493	\$9,290
01340-03522	CELL TOWER RENT	\$27,971	\$28,808	\$28,810	\$29,675
	TOTAL INTEREST & RENTS	\$58,544	\$59,193	\$58,562	\$59,224

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
<u>INTERGOVERNMENTAL REVENUE</u>					
01355-03610	PUBLIC UTILITY TAX	\$16,452	\$16,452	\$14,624	\$14,624
01355-03620	ALCOHOLIC BEVERAGE LICENSES	\$3,150	\$3,750	\$3,150	\$3,150
01355-03630	FOREIGN FIRE INSURANCE	\$221,458	\$221,458	\$210,417	\$210,417
01355-03635	STATE AID EMPLOYEE PENSION	\$384,121	\$384,120	\$390,860	\$390,860
	TOTAL INTERGOVTAL REVENUE	\$625,181	\$625,780	\$619,051	\$619,051
<u>SERVICES & DEPARTMENTAL EARNINGS</u>					
01361-03710	SUBDIV/LAND DEV APPLIC FEES	\$6,400	\$6,000	\$10,000	\$8,000
01361-03711	SUBDIV/LAND DEV REVIEW FEES	\$16,250	\$20,000	\$20,000	\$20,000
01361-03713	HEARING FEES	\$10,100	\$5,000	\$20,000	\$20,000
01361-03715	SALE OF MAPS & PUBLICATIONS	\$25	\$0	\$50	\$25
01361-03720	SPECIAL POLICE SERVICES	\$141,867	\$130,000	\$147,902	\$155,000
01361-03730	BUILDING PERMITS	\$343,681	\$410,000	\$291,000	\$300,000
01361-03731	PLUMBING PERMITS	\$27,095	\$20,000	\$13,000	\$12,000
01361-03780	SUMMER RECREATION FEES	\$73,210	\$72,765	\$80,276	\$81,000
	TOTAL SERVICES & DEPT EARNINGS	\$618,628	\$663,765	\$582,228	\$596,025
<u>MISCELLANEOUS REVENUES</u>					
01380-03800	MISCELLANEOUS	\$26,296	\$215,080	\$39,769	\$220,180
01380-03890	SALE OF FIXED ASSETS	\$82,500	\$12,000	\$2,132	\$7,000
	TOTAL MISCELLANEOUS REVENUES	\$108,796	\$227,080	\$41,901	\$227,180
	TOTAL REVENUES	\$14,662,099	\$15,050,940	\$15,286,220	\$15,571,182
<u>OTHER FINANCING SOURCES</u>					
	RESERVED FROM PRIOR YEAR	\$9,230,147	\$9,370,828	\$9,474,307	\$9,995,004
	TOTAL OTHER FINANCING SOURCES	\$9,230,147	\$9,370,828	\$9,474,307	\$9,995,004
	TOTAL REVENUES & OTHER FINANCING SOURCES	\$23,892,246	\$24,421,768	\$24,760,527	\$25,566,186

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
EXPENDITURES					
GENERAL GOVERNMENT					
ADMINISTRATION					
<u>SALARIES & WAGES</u>					
01400-10105	ELECTED OFFICIALS	\$17,269	\$15,469	\$17,358	\$15,469
01400-10110	MANAGER	\$97,132	\$120,488	\$122,033	\$127,914
01400-10115	OVERTIME	\$101	\$350	\$2,614	\$350
01400-10125	SECRETARIAL/CLERICAL	\$172,683	\$234,557	\$231,470	\$173,897
01400-10135	FINANCE PERSONNEL	\$209,390	\$228,167	\$228,477	\$244,055
01400-10170	HEALTHCARE WAIVER	\$0	\$0	\$0	\$0
	TOTAL SALARIES & WAGES	\$496,575	\$599,031	\$601,952	\$561,685
<u>EMPLOYEE BENEFITS</u>					
01400-11156	EMPLOYEE INSURANCE	\$192,630	\$308,315	\$335,538	\$337,785
01400-11160	PENSION MIN MUNICIPAL OBLIG	\$148,054	\$147,734	\$147,734	\$157,827
01400-11161	FICA & MEDICARE TAX	\$36,021	\$45,116	\$45,887	\$42,549
01400-11164	WORKERS' COMPENSATION	\$7,404	\$9,477	\$9,163	\$10,089
01400-11167	TUITION REIMBURSEMENT	\$0	\$8,000	\$0	\$17,300
01400-11170	PENSION ACTUARY EXPENSE	\$5,500	\$3,600	\$6,850	\$5,500
	TOTAL EMPLOYEE BENEFITS	\$389,609	\$522,242	\$545,172	\$571,050
<u>OTHER EXPENSES</u>					
01400-13250	CONFERENCES & TRAINING	\$26,665	\$39,095	\$32,979	\$40,064
01400-13251	MILEAGE	\$72	\$0	\$50	\$50
01400-15260	DUES	\$2,225	\$8,750	\$8,159	\$8,950
01400-16265	SUBSCRIPTIONS	\$1,535	\$2,000	\$1,700	\$2,000
01400-17350	BONDING INSURANCE	\$0	\$5,332	\$5,332	\$5,332

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01400-19163	MISC EMPLOYEE BENEFITS	\$21,103	\$23,913	\$21,531	\$20,963
01400-21200	OFFICE SUPPLIES	\$18,148	\$13,000	\$13,096	\$13,140
01400-30240	GENERAL OPERATING EXPENSE	\$2,660	\$13,750	\$13,020	\$13,670
01400-30275	SMALL ITEMS OF EQUIPMENT	\$4,387	\$3,000	\$5,280	\$3,000
01400-31290	PROFESSIONAL SERVICES	\$64,697	\$600	\$22,152	\$3,600
01400-32320	COMMUNICATION	\$29,993	\$29,669	\$26,781	\$26,846
01400-33165	UNEMPLOYMENT COMPENSATION	\$10,396	\$0	\$0	\$0
01400-34340	ADVERTISING & PRINTING	\$30,783	\$33,680	\$26,125	\$31,470
01400-35230	ELECTRICITY/GAS	\$45,523	\$44,150	\$47,873	\$48,265
01400-36370	SERVICE CONTRACT - I.T. EQUIPMNT	\$32,389	\$25,138	\$25,189	\$32,760
01400-36450	CONTRACTED SERVICE COMPUTER	\$32,206	\$34,000	\$31,600	\$34,000
01400-36470	ANIMAL CONTROL SPCA	\$10,912	\$8,012	\$17,000	\$18,000
01400-37325	POSTAGE	\$15,403	\$16,348	\$14,109	\$15,700
01400-42375	VEHICLE MAINTENANCE	\$11,680	\$2,400	\$1,800	\$2,400
01400-51374	EQUIPMENT REPAIRS & MAINT	\$11,224	\$10,336	\$15,480	\$18,227
01400-62231	VEHICLE FUEL	\$2,566	\$2,301	\$2,292	\$2,521
01400-80159	MISCELLANEOUS CONTRIBUTIONS	\$6,000	\$8,200	\$6,000	\$108,200
01400-90750	MINOR CAPITAL EQUIPMENT	\$12,176	\$3,400	\$12,189	\$35,675
01400-90760	MAJOR CAPITAL EQUIPMENT	\$23,676	\$80,000	\$83,823	\$79,000
	TOTAL OTHER EXPENSES	\$416,419	\$407,074	\$433,560	\$563,833
	TOTAL ADMINISTRATION	\$1,302,603	\$1,528,347	\$1,580,684	\$1,696,568
	<u>AUDITING & TAX COLLECTION</u>				
01402-10110	AUDITOR COMPENSATION	\$0	\$90		\$90
01402-31310	AUDITING SERVICES	\$29,207	\$30,230	\$30,259	\$31,620
01403-10110	TAX COLLECTOR COMPENSATION	\$28,000	\$28,000	\$28,000	\$28,000

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01403-11161	FICA & MEDICARE TAX	\$2,142	\$2,149	\$2,142	\$2,149
01403-17350	BONDING INSURANCE	\$5,077	\$0	\$0	\$0
01403-21200	OFFICE SUPPLIES	\$1,564	\$1,500	\$1,500	\$1,500
01403-31460	EIT COMMISSION	\$118,676	\$115,676	\$120,966	\$122,611
01403-37325	POSTAGE	\$3,219	\$3,542	\$3,587	\$3,592
	TOTAL AUDITING & TAX COLL	\$187,885	\$181,187	\$186,454	\$189,562
	<u>LEGAL & ENGINEERING</u>				
01404-31290	LEGAL SERVICES	\$154,082	\$145,000	\$203,177	\$100,000
01405-10110	ENGINEER	\$121,760	\$120,742	\$120,792	\$124,190
01405-11161	FICA & MEDICARE TAX	\$8,784	\$8,983	\$9,241	\$9,501
01405-13250	CONFERENCES & TRAINING	\$3,375	\$7,100	\$5,000	\$7,100
01405-15260	DUES	\$6,497	\$7,425	\$7,100	\$7,725
01405-16265	SUBSCRIPTIONS	(\$155)	\$750	\$500	\$750
01405-18280	UNIFORMS & BOOTS	\$336	\$400	\$400	\$400
01405-30240	GENERAL OPERATING EXPENSE	\$790	\$4,900	\$4,500	\$4,900
01405-30275	SMALL TOOLS	\$455	\$750	\$750	\$750
01405-36370	SERVICE CONTRACT - I.T. EQUIPMNT	\$10,937	\$16,750	\$16,750	\$24,200
01405-90760	MAJOR CAPITAL EQUIPMENT	\$16,283	\$9,000	\$9,000	\$7,000
	TOTAL LEGAL & ENGINEERING	\$323,144	\$321,800	\$377,210	\$286,516
	<u>BUILDINGS</u>				
01409-10120	WAGES	\$81,506	\$77,703	\$79,017	\$78,977
01409-10170	HEALTHCARE WAIVER	\$5,192	\$5,000	\$5,000	\$5,000
01409-11161	FICA & MEDICARE TAX	\$6,608	\$6,327	\$6,427	\$6,424
01409-13250	CONFERENCES & TRAINING	\$9,994	\$9,300	\$9,300	\$500
01409-15260	DUES	\$2,762	\$3,500	\$4,000	\$4,000

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01409-18280	UNIFORMS & BOOTS	\$790	\$800	\$800	\$825
01409-21200	BUILDING SUPPLIES	\$11,259	\$19,700	\$18,000	\$13,930
01409-31141	CLEANING SERVICES	\$28,535	\$28,200	\$28,532	\$31,328
01409-33166	INSURANCE	\$71,861	\$75,078	\$57,715	\$64,217
01409-38374	REPAIRS & MAINTENANCE	\$255,888	\$216,900	\$258,250	\$258,790
	TOTAL BUILDINGS	\$474,395	\$442,508	\$467,041	\$463,991
	TOTAL GENERAL GOVERNMENT	\$2,288,027	\$2,473,842	\$2,611,389	\$2,636,637
	PUBLIC SAFETY				
	<u>POLICE</u>				
01410-10125	CLERICAL/DISPATCHERS WAGES	\$248,618	\$193,230	\$203,537	\$211,259
01410-10126	CLERICAL/DISPATCHERS OVERTIME	\$1,333	\$1,600	\$772	\$1,600
01410-10130	UNIFORMED SALARIES	\$2,697,620	\$2,723,022	\$2,744,579	\$3,035,536
01410-10135	UNIFORMED OVERTIME	\$257,050	\$195,000	\$228,673	\$195,000
01410-10152	COURT OVERTIME	\$19,288	\$17,500	\$17,821	\$17,500
01410-10158	EXTRA DUTY	\$67,601	\$43,000	\$52,233	\$43,000
01410-10161	UPS DETAIL	\$22,280	\$22,000	\$21,311	\$22,000
01410-10170	HEALTHCARE WAIVER	\$0	\$0	\$14,231	\$20,000
01410-11156	EMPLOYEE INSURANCE	\$911,527	\$960,810	\$868,783	\$946,341
01410-11160	PENSION MIN MUNICIPAL OBLIG	\$444,790	\$457,267	\$457,267	\$260,710
01410-11161	FICA & MEDICARE TAX	\$61,754	\$58,412	\$59,601	\$61,992
01410-11164	WORKERS' COMPENSATION	\$128,882	\$161,132	\$149,925	\$163,936
01410-11167	TUITION REIMBURSEMENT	\$4,000	\$16,000	\$8,000	\$12,000
01410-11170	PENSION ACTUARY EXPENSE	\$6,200	\$3,800	\$8,275	\$6,200
01410-13250	CONFERENCES & TRAINING	\$26,836	\$32,000	\$32,000	\$34,700
01410-15260	DUES	\$1,549	\$2,200	\$1,600	\$2,200

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01410-16265	SUBSCRIPTIONS	\$3,631	\$3,462	\$3,462	\$3,462
01410-18280	UNIFORMS & MAINTENANCE	\$36,872	\$38,440	\$38,440	\$40,440
01410-19163	MISC EMPLOYEE BENEFITS	\$9,018	\$8,420	\$8,420	\$8,200
01410-21200	OFFICE SUPPLIES	\$6,726	\$7,500	\$7,500	\$7,500
01410-30190	RECRUITING	\$620	\$1,000	\$600	\$1,000
01410-30240	GENERAL OPERATING EXPENSE	\$29,342	\$29,322	\$29,322	\$35,364
01410-30275	SMALL TOOLS	\$18,932	\$22,487	\$22,487	\$24,388
01410-30280	EMERGENCY RESPONSE TEAM EQPT	\$13,229	\$14,000	\$14,000	\$18,853
01410-30373	AMMUNITION & RANGE	\$11,029	\$12,650	\$12,650	\$14,650
01410-31141	CLEANING SERVICES	\$20,949	\$21,000	\$20,952	\$21,581
01410-31290	PROFESSIONAL SERVICES	\$600	\$600	\$600	\$600
01410-32320	COMMUNICATION	\$46,593	\$45,991	\$43,700	\$44,414
01410-32327	RADIO MAINTENANCE	\$2,976	\$5,000	\$5,000	\$5,000
01410-33166	INSURANCE	\$78,678	\$84,579	\$83,611	\$91,972
01410-34340	ADVERTISING & PRINTING	\$2,439	\$4,800	\$4,868	\$4,800
01410-35230	UTILITIES	\$44,135	\$43,950	\$48,099	\$48,500
01410-36370	SERVICE CONTRACT - I.T. EQUIPMNT	\$20,435	\$27,511	\$27,511	\$33,053
01410-36450	CONTRACTED SERVICE COMPUTER	\$27,693	\$33,000	\$27,600	\$33,000
01410-39480	COMMUNITY RELATIONS	\$9,792	\$10,000	\$10,000	\$10,000
01410-42375	VEHICLE MAINTENANCE	\$42,327	\$45,000	\$45,000	\$45,000
01410-43338	VEHICLE TIRES	\$7,699	\$7,700	\$7,700	\$7,700
01410-50339	CHANGEOVER EQUIPMENT	\$0	\$30,000	\$30,000	\$22,500
01410-51374	OFFICE EQUIPMENT REPAIRS	\$6,487	\$6,910	\$12,800	\$13,410
01410-62231	VEHICLE FUEL	\$81,088	\$91,201	\$64,842	\$71,326
01410-90750	MINOR CAPITAL EQUIPMENT	\$10,015	\$12,617	\$12,617	\$21,345

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01410-90760	MAJOR CAPITAL EQUIPMENT	\$79,825	\$139,925	\$140,254	\$121,809
	TOTAL POLICE	\$5,510,458	\$5,634,038	\$5,590,643	\$5,783,841
	<u>FIRE PROTECTION</u>				
01411-10110	FIRE MARSHAL COMPENSATION	\$68,420	\$65,728	\$65,228	\$68,070
01411-11161	FICA & MEDICARE TAX	\$5,210	\$5,028	\$5,009	\$5,207
01411-13250	CONFERENCES & TRAINING	\$2,830	\$2,000	\$1,500	\$3,500
01411-15260	DUES	\$405	\$795	\$600	\$795
01411-16265	SUBSCRIPTIONS	\$1,166	\$1,200	\$1,256	\$1,355
01411-18280	UNIFORMS & BOOTS	\$1,208	\$950	\$950	\$1,250
01411-30275	SMALL TOOLS	\$171	\$300	\$200	\$300
01411-36140	FIRE MARSHALL OPERATING	\$4,396	\$6,500	\$3,500	\$0
01411-61365	FIRE HYDRANTS	\$143,494	\$144,400	\$143,772	\$145,850
01411-80158	CONTRIBUTION FIRE PENSION	\$221,458	\$221,458	\$210,417	\$210,417
01411-80520	VOLUNTEER FIRE CO CONTRIBUTION	\$512,785	\$366,500	\$366,000	\$366,500
	TOTAL FIRE PROTECTION	\$961,543	\$814,859	\$798,432	\$803,244
	<u>CODE ENFORCEMENT</u>				
01413-10110	SALARIES	\$129,414	\$128,127	\$131,981	\$137,624
01413-10115	OVERTIME	\$3,734	\$1,400	\$5,582	\$3,150
01413-10120	WAGES	\$45,643	\$45,312	\$46,498	\$47,749
01413-10170	HEALTHCARE WAIVER	\$5,192	\$5,000	\$5,000	\$5,000
01413-11156	EMPLOYEE INSURANCE	\$57,871	\$56,388	\$57,493	\$60,046
01413-11161	FICA & MEDICARE TAX	\$13,808	\$13,609	\$14,370	\$14,697
01413-11164	WORKERS' COMPENSATION	\$1,055	\$1,350	\$1,306	\$1,437
01413-13250	CONFERENCES & TRAINING	\$2,026	\$6,000	\$5,000	\$5,500
01413-13260	DUES	\$125	\$375	\$250	\$375

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01413-18280	UNIFORMS & BOOTS	\$1,451	\$1,500	\$1,400	\$1,500
01413-30220	CODE BOOKS & MAPS	\$817	\$8,000	\$6,000	\$8,000
01413-30275	SMALL TOOLS	\$306	\$400	\$300	\$400
01413-31290	LEGAL SERVICES	\$0	\$2,000	\$0	\$2,000
01413-42375	VEHICLE MAINTENANCE	\$215	\$1,000	\$500	\$1,000
01413-62231	VEHICLE FUEL	\$3,230	\$3,809	\$2,552	\$2,807
01413-90750	MINOR CAPITAL EQUIPMENT	\$3,433	\$0	\$0	\$0
	TOTAL CODE ENFORCEMENT	\$268,320	\$274,270	\$278,232	\$291,285
	<u>PLANNING & ZONING</u>				
01414-10110	ZHB/PLANNING COMMISSION	\$2,290	\$4,440	\$1,380	\$4,440
01414-11161	FICA & MEDICARE TAX	\$175	\$340	\$151	\$340
01414-31290	ZHB PROFESSIONAL & LEGAL SVCS	\$45,884	\$20,000	\$34,000	\$35,000
	TOTAL PLANNING & ZONING	\$48,349	\$24,780	\$35,531	\$39,780
	TOTAL PUBLIC SAFETY	\$6,788,670	\$6,747,947	\$6,702,838	\$6,918,150
	<u>HIGHWAYS, STREETS, ROADS & STORMWATER</u>				
01431-10110	PUBLIC WORKS SALARIES	\$43,496	\$43,197	\$43,197	\$51,846
01431-10120	WAGES	\$23,731	\$23,289	\$23,087	\$24,380
01431-11156	EMPLOYEE INSURANCE	\$338,920	\$375,046	\$384,282	\$402,376
01431-11160	PENSION MIN MUNICIPAL OBLIG	\$102,996	\$118,958	\$118,958	\$127,083
01431-11161	FICA & MEDICARE TAX	\$5,026	\$5,086	\$5,049	\$5,831
01431-11164	WORKERS' COMPENSATION	\$32,674	\$41,829	\$40,439	\$44,527
01431-13250	CONFERENCES & TRAINING	\$8,565	\$9,200	\$6,000	\$9,200
01431-13251	MILEAGE	\$0	\$125	\$10	\$125
01431-18280	UNIFORMS & BOOTS	\$9,786	\$12,400	\$12,000	\$12,850
01431-30240	GENERAL OPERATING EXPENSE	\$10,297	\$5,300	\$2,500	\$2,500

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01431-30275	SMALL TOOLS	\$14,173	\$14,945	\$14,945	\$15,495
01431-31141	CLEANING SERVICES	\$8,506	\$8,500	\$8,508	\$8,763
01431-33166	INSURANCE	\$36,737	\$38,919	\$45,387	\$49,926
01431-35230	ELECTRICITY/GAS	\$37,485	\$41,200	\$32,409	\$32,500
01431-42375	VEHICLE MAINTENANCE	\$86,820	\$66,750	\$66,000	\$66,750
01431-62231	VEHICLE FUEL	\$55,589	\$66,189	\$45,308	\$49,838
01431-90750	MINOR CAPITAL EQUIPMENT	\$27,518	\$28,875	\$28,000	\$29,800
01431-90760	MAJOR CAPITAL EQUIPMENT	\$546,187	\$280,000	\$230,000	\$262,000
01432-10120	SNOW WAGES	\$84,451	\$40,000	\$95,294	\$40,000
01432-30270	SNOW MATERIALS	\$273,904	\$150,000	\$290,000	\$150,000
	STATE FUNDS	\$0	\$0	\$0	\$0
01433-10120	SIGNS WAGES	\$60,105	\$60,951	\$61,672	\$63,137
01433-11161	SIGNS FICA & MEDICARE TAX	\$4,271	\$4,663	\$4,737	\$4,830
01433-30270	SIGNS MATERIALS	\$31,156	\$32,500	\$19,000	\$32,500
01433-30372	TRAFFIC SIGNAL MAINTENANCE	(\$16,638)	\$35,510	\$30,000	\$35,510
01433-35362	TRAFFIC LIGHTS-ELECTRIC	\$6,058	\$6,600	\$6,589	\$6,700
01434-35360	STREET LIGHTING	\$35,005	\$38,000	\$33,950	\$37,200
01438-10110	ROAD MAINTENANCE SALARIES	\$89,926	\$89,338	\$90,662	\$86,968
01438-10115	ROAD MAINTENANCE OVERTIME	\$3,862	\$6,000	\$4,014	\$4,500
01438-10120	ROAD MAINTENANCE WAGES	\$539,967	\$495,982	\$502,232	\$495,635
01438-10129	ROAD MAINTENANCE PAGER PAY	\$7,560	\$7,280	\$7,280	\$7,280
01438-10150	ROAD MAINTENANCE SUMMER WAGE:	\$12,718	\$17,220	\$10,516	\$17,220
01438-11161	ROAD MAINT FICA & MEDICARE TAX	\$57,079	\$53,248	\$56,522	\$49,916
01438-30270	ROAD MAINTENANCE MATERIALS	\$225,286	\$200,000	\$170,000	\$200,000
01438-32320	COMMUNICATION	\$19,554	\$19,710	\$19,488	\$19,721

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
01439-10120	ROAD CONSTRUCTION WAGES	\$39,015	\$40,233	\$41,904	\$40,376
01439-30270	ROAD CONSTRUCTION MATERIALS	\$507,396	\$875,000	\$586,554	\$550,000
	STATE FUNDS	\$475,000	\$600,000	\$600,000	\$650,000
01446-13250	STORM WATER CONFERENCES	\$1,593	\$2,000	\$1,500	\$2,000
01446-30270	STORM WATER - MATERIALS	\$13,282	\$35,000	\$25,000	\$50,000
01446-31290	STORM WATER-PROF SERVICES	\$10,221	\$50,000	\$125,000	\$125,000
	TOTAL HWYS, STREETS, RDS, & STRMWTR	\$3,394,277	\$3,439,043	\$3,287,993	\$3,214,283
	TOTAL STATE FUNDS	\$475,000	\$600,000	\$600,000	\$650,000
	<u>RECREATION</u>				
01451-10110	SALARIES	\$127,796	\$127,023	\$130,814	\$140,536
01451-10150	SUMMER RECREATION WAGES	\$53,522	\$58,046	\$54,420	\$60,623
01451-11156	EMPLOYEE INSURANCE	\$31,826	\$31,479	\$32,651	\$33,410
01451-11160	PENSION MIN MUNICIPAL OBLIG	\$16,120	\$19,127	\$19,127	\$20,434
01451-11161	FICA & MEDICARE TAX	\$13,730	\$14,158	\$14,146	\$15,389
01451-13250	CONFERENCES & TRAINING	\$1,238	\$2,750	\$2,225	\$2,750
01451-15260	DUES	\$630	\$640	\$785	\$825
01451-30240	OPERATING EXPENSES	\$1,200	\$5,200	\$5,200	\$5,200
01451-33166	INSURANCE	\$3,624	\$3,896	\$1,504	\$1,600
01451-82900	SUMMER RECREATION PROGRAM	\$17,792	\$21,600	\$17,622	\$22,350
01451-82903	SUMMER TEEN PROGRAM	\$4,957	\$6,500	\$4,564	\$5,900
01451-82905	GENERAL RECREATION PROGRAM	\$15,802	\$22,957	\$18,027	\$31,497
	TOTAL RECREATION	\$288,237	\$313,376	\$301,085	\$340,514

GENERAL FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
<u>PARKS</u>					
01454-10110	SALARIES	\$131,927	\$130,833	\$130,833	\$143,246
01454-10115	OVERTIME	\$8,014	\$6,000	\$5,039	\$6,000
01454-10120	WAGES	\$464,599	\$462,361	\$465,090	\$474,127
01454-10150	SEASONAL HELP	\$16,383	\$17,220	\$16,393	\$17,220
01454-10170	HEALTHCARE WAIVER	\$5,192	\$5,000	\$385	\$0
01454-11156	EMPLOYEE INSURANCE	\$191,881	\$202,582	\$231,676	\$250,825
01454-11160	PENSION MIN MUNICIPAL OBLIG	\$75,945	\$89,324	\$89,324	\$95,425
01454-11161	FICA & MEDICARE TAX	\$46,974	\$47,538	\$46,791	\$49,029
01454-11164	WORKERS' COMPENSATION	\$34,520	\$44,194	\$42,725	\$47,044
01454-13250	CONFERENCES & TRAINING	\$585	\$1,000	\$830	\$800
01454-18280	UNIFORMS & BOOTS	\$4,568	\$7,100	\$7,100	\$7,325
01454-30240	GENERAL OPERATING EXPENSE	\$17,783	\$20,750	\$15,000	\$96,000
01454-30270	PARKS MATERIALS	(\$11,922)	(\$12,600)	(\$11,500)	(\$5,100)
01454-30275	SMALL TOOLS & EQUIPMENT	\$2,660	\$3,560	\$3,560	\$5,650
01454-30290	WEED CONTROL	\$0	\$0	\$0	\$800
01454-31141	CLEANING SERVICES	\$4,222	\$4,250	\$4,224	\$4,351
01454-32320	COMMUNICATION	\$4,671	\$4,892	\$5,936	\$6,116
01454-35230	ELECTRICITY/GAS	\$44,954	\$45,300	\$45,947	\$46,550
01454-38374	REPAIRS & MAINTENANCE	\$5,584	\$10,400	\$6,300	\$34,460
01454-42375	VEHICLE MAINTENANCE	\$5,177	\$7,200	\$7,200	\$8,500
01454-42376	EQUIPMENT REPAIRS & MAINT	\$6,497	\$6,800	\$6,500	\$6,800
01454-62231	VEHICLE FUEL	\$25,512	\$29,643	\$17,398	\$19,137
01454-90750	MINOR CAPITAL EQUIPMENT	\$2,039	\$5,100	\$5,213	\$990
01454-90760	MAJOR CAPITAL EQUIPMENT	\$0	\$0	\$0	\$238,500
	TOTAL PARKS	\$1,087,765	\$1,138,447	\$1,141,964	\$1,553,795

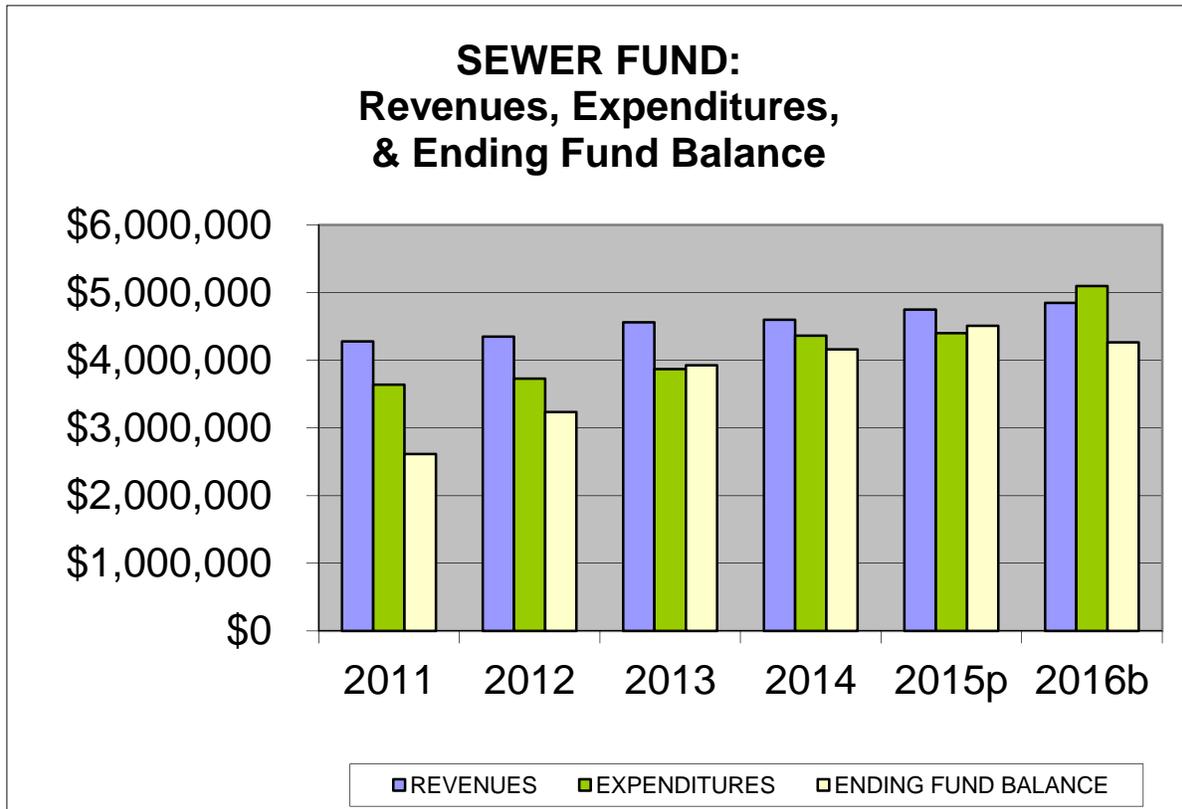
ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
<u>LIBRARIES</u>					
01456-80500	CONTRIBUTIONS TO LIBRARY	\$10,000	\$15,000	\$15,000	\$20,000
	TOTAL LIBRARIES	\$10,000	\$15,000	\$15,000	\$20,000
<u>OPERATING TRANSFERS</u>					
01492-97157	TRANSFER TO RETIREE HEALTH	\$135,052	\$139,103	\$139,103	\$143,276
01492-97300	TRANSFER TO CAPITAL RESERVE	\$425,911	\$566,151	\$566,151	\$566,948
	TOTAL OPERATING TRANSFERS	\$560,963	\$705,254	\$705,254	\$710,224
	TOTAL EXPENDITURES	\$14,417,939	\$14,832,909	\$14,765,523	\$15,393,603
<u>OTHER FINANCIAL USES</u>					
01492-97300	TRANSFER TO CAPITAL RESERVE	\$0	\$0	\$0	\$2,000,000
	RESERVED FOR NEXT YEAR	\$9,474,307	\$9,588,859	\$9,995,004	\$8,172,583
	TOTAL OTHER FINANCIAL USES	\$9,474,307	\$9,588,859	\$9,995,004	\$10,172,583
	TOTAL EXPENDITURES & OTHER FINANCIAL USES	\$23,892,246	\$24,421,768	\$24,760,527	\$25,566,186

FUND BALANCE POLICY:				
Beginning Fund Balance	\$9,230,147	\$9,370,828	\$7,474,307	\$9,995,004
Funds Reserved*	\$0	\$0	\$2,000,000	\$0
Revenues	\$14,662,099	\$15,050,940	\$15,286,220	\$15,571,182
Total Revenues + Beg Fund Balance	\$23,892,246	\$24,421,768	\$24,760,527	\$25,566,186
Expenditures	\$14,417,939	\$14,832,909	\$14,765,523	\$15,393,603
Transfer to Capital Reserve	\$0	\$0	\$0	\$2,000,000
Total Expenditures	\$14,417,939	\$14,832,909	\$14,765,523	\$17,393,603
Ending Fund Balance	\$9,474,307	\$9,588,859	\$9,995,004	\$8,172,583
Ending FB as a % of Annual Operating Expenditures	65.7%	64.6%	67.7%	53.1%
*A portion of the Fund Balance is reserved as a Transfer to Capital Reserve in the following year's operating budget.				
Our Fund Balance Policy recommends a 20% General Fund Balance of total annual expenditures.				

SEWER FUND

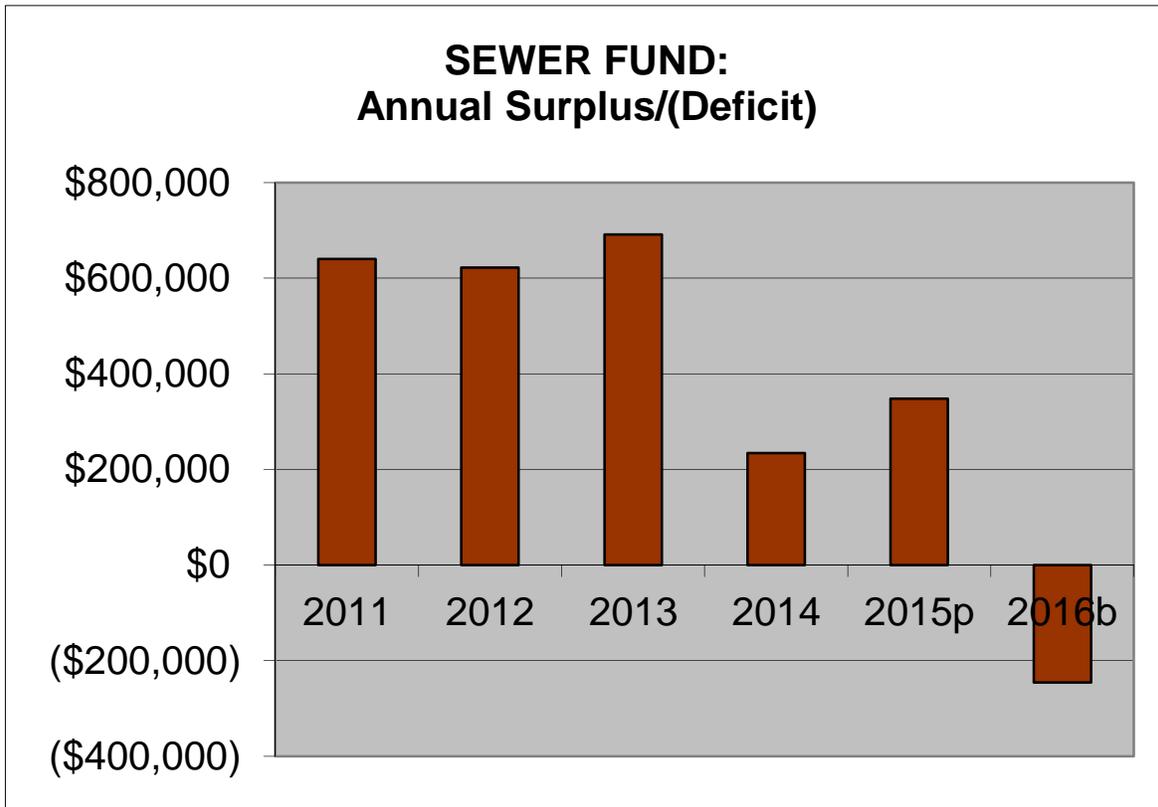


Committed to Excellence in Community Service



<u>YEAR</u>	<u>REVENUES</u>	<u>EXPENDITURES</u>	<u>ENDING FUND BALANCE</u>
2011	\$4,280,600	\$3,640,314	\$2,614,640
2012	\$4,350,789	\$3,729,072	\$3,236,357
2013	\$4,560,743	\$3,869,172	\$3,927,928
2014	\$4,595,818	\$4,361,583	\$4,162,163
2015p	\$4,747,020	\$4,399,296	\$4,509,887
2016b	\$4,849,331	\$5,095,014	\$4,264,204

p=projected
b=budget



<u>YEAR</u>	<u>SURPLUS/ (DEFICIT)</u>
2011	\$640,286
2012	\$621,717
2013	\$691,571
2014	\$234,235
2015p	\$347,724
2016b	(\$245,683)

p=projected
b=budget

SEWER FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
REVENUES					
08340-03510	INTEREST EARNINGS	\$5,790	\$5,000	\$6,000	\$6,000
08355-03635	STATE AID EMPLOYEE PENSION	\$86,175	\$86,175	\$77,485	\$77,485
08361-03310	PRETREATMENT INCOME	\$34,410	\$25,000	\$18,248	\$20,200
08364-03740	CONNECTION FEES	\$8,800	\$2,000	\$3,000	\$2,000
08364-03750	SEWER RENTS	\$4,386,520	\$4,250,336	\$4,582,287	\$4,685,646
08364-03755	PENALTY ON SEWER RENTS	\$43,118	\$40,000	\$42,000	\$40,000
08380-03800	MISCELLANEOUS REVENUE	\$31,005	\$20,000	\$18,000	\$18,000
	TOTAL REVENUES	\$4,595,818	\$4,428,511	\$4,747,020	\$4,849,331
OTHER FINANCING SOURCES					
	RESERVED FROM PRIOR YEAR	\$3,927,928	\$3,881,120	\$4,162,163	\$4,509,887
	TOTAL OTHER FINANCING SOURCES	\$3,927,928	\$3,881,120	\$4,162,163	\$4,509,887
	TOTAL REVENUES & OTHER FINANCING SOURCES	\$8,523,746	\$8,309,631	\$8,909,183	\$9,359,218

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
<i>EXPENDITURES</i>					
<u>ADMINISTRATION</u>					
08400-10105	ELECTED OFFICIALS	\$7,716	\$7,676	\$7,406	\$7,676
08400-10110	MANAGER	\$76,739	\$91,125	\$92,154	\$117,931
08400-10125	CLERICAL WAGES	\$45,033	\$45,171	\$46,168	\$47,838
08400-10135	FINANCE PERSONNEL	\$160,589	\$179,409	\$177,560	\$215,962
08400-11156	EMPLOYEE INSURANCE	\$139,921	\$155,997	\$165,422	\$179,698
08400-11160	PENSION MIN MUNICIPAL OBLIG	\$35,984	\$38,784	\$38,784	\$33,847
08400-11161	FICA & MEDICARE TAX	\$20,393	\$24,238	\$24,746	\$29,438
08400-11164	WORKERS' COMPENSATION	\$1,059	\$1,357	\$1,312	\$1,444
08400-11170	PENSION ACTUARY EXPENSE	\$3,400	\$2,400	\$6,375	\$3,400
08400-17350	BONDING INSURANCE	\$0	\$4,266	\$4,266	\$4,266
08400-19163	MISC EMPLOYEE BENEFITS	\$3,115	\$2,875	\$2,875	\$5,925
08400-30240	GENERAL OPERATING EXPENSE	\$1,280	\$1,350	\$1,000	\$2,000
08400-31290	LEGAL SERVICES	\$12,248	\$12,000	\$12,000	\$12,000
08400-31310	AUDITING SERVICES	\$27,647	\$28,667	\$28,631	\$29,918
08400-31313	CONSULTING ENGINEER	\$3,000	\$3,000	\$3,000	\$3,000
08400-34340	ADVERTISING & PRINTING	\$2,307	\$2,500	\$2,000	\$3,500
08400-36370	SERVICE CONTRACT - I.T. EQUIPMNT	\$11,187	\$10,662	\$10,662	\$14,430
08400-36450	CONTRACTED SERVICE COMPUTER	\$5,894	\$5,800	\$6,300	\$6,500
08400-37325	POSTAGE	\$9,074	\$9,108	\$8,771	\$8,918
08400-51374	EQUIPMENT REPAIRS & MAINT	\$4,165	\$5,127	\$8,522	\$13,575
08400-81383	RENT TO AUTHORITY	\$407,010	\$459,560	\$424,043	\$445,000
08400-81530	AUTHORITY ADMIN EXPENSE	\$29,092	\$30,000	\$28,550	\$30,000
08400-90750	MINOR CAPITAL EQUIPMENT	\$0	\$23,351	\$15,565	\$24,500

SEWER FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
08400-90760	MAJOR CAPITAL EQUIPMENT	\$0	\$0	\$0	\$13,000
	TOTAL ADMINISTRATION	\$1,006,853	\$1,144,423	\$1,116,112	\$1,253,766
	<u>TREATMENT PLANT</u>				
08428-10110	MANAGER	\$128,929	\$123,641	\$123,641	\$126,014
08428-10115	OVERTIME	\$10,368	\$5,445	\$4,890	\$11,000
08428-10120	OPERATOR WAGES	\$678,212	\$665,724	\$663,044	\$750,330
08428-10142	LABORATORY TECHNICIAN	\$79,763	\$77,724	\$76,938	\$79,270
08428-10150	SUMMER HELP	\$19,449	\$17,220	\$2,122	\$0
08428-11156	EMPLOYEE INSURANCE	\$288,812	\$304,556	\$327,261	\$396,286
08428-11160	PENSION MIN MUNICIPAL OBLIG	\$118,606	\$106,520	\$106,520	\$92,961
08428-11161	FICA & MEDICARE TAX	\$66,564	\$68,092	\$67,272	\$73,693
08428-11164	WORKERS' COMPENSATION	\$33,512	\$42,904	\$41,479	\$45,672
08428-13250	CONFERENCES & TRAINING	\$9,312	\$7,000	\$5,000	\$15,000
08428-13260	DUES	\$913	\$1,085	\$1,085	\$2,416
08428-18280	UNIFORMS/BOOTS	\$5,303	\$8,000	\$6,000	\$20,500
08428-19163	MISC EMPLOYEE BENEFITS	\$430	\$1,750	\$300	\$1,750
08428-21200	OFFICE SUPPLIES	\$2,147	\$2,500	\$1,600	\$4,000
08428-30210	CHEMICALS	\$92,701	\$118,850	\$108,200	\$118,850
08428-30240	OPERATING EXPENSES	\$948	\$1,200	\$1,000	\$1,200
08428-30245	LABORATORY EXPENSE	\$27,209	\$23,000	\$22,750	\$23,000
08428-30247	IWP TESTING	\$3,776	\$25,250	\$12,460	\$10,405
08428-30275	SMALL EQUIPMENT	\$3,940	\$6,000	\$6,000	\$15,400
08428-30390	SLUDGE REMOVAL	\$210,718	\$220,500	\$228,000	\$220,500
08428-32320	COMMUNICATION	\$9,692	\$9,531	\$13,100	\$13,000
08428-33166	INSURANCE	\$139,906	\$150,399	\$171,302	\$188,919

SEWER FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
08428-35230	ELECTRICITY/GAS	\$242,463	\$250,000	\$235,205	\$230,000
08428-35233	HEATING FUEL	\$68,671	\$75,000	\$51,800	\$65,000
08428-42375	VEHICLE MAINTENANCE	\$998	\$3,000	\$100	\$10,000
08428-51374	OFFICE EQUIP REPAIRS & MAINT	\$531	\$1,500	\$600	\$1,500
08428-60374	PLANT MAINTENANCE	\$168,563	\$215,000	\$170,000	\$266,000
08428-62231	VEHICLE FUEL	\$9,425	\$7,500	\$7,282	\$7,500
08428-90750	MINOR CAPITAL EQUIPMENT	\$13,485	\$8,750	\$7,181	\$8,900
08428-90760	MAJOR CAPITAL EQUIPMENT	\$56,926	\$48,250	\$40,788	\$115,000
	TOTAL TREATMENT PLANT	\$2,492,272	\$2,595,891	\$2,502,920	\$2,914,066
	<u>COLLECTIONS</u>				
08429-10115	OVERTIME	\$10,707	\$11,055	\$5,501	\$11,000
08429-10120	COLLECTIONS WAGES	\$200,690	\$194,333	\$202,669	\$212,476
08429-11156	EMPLOYEE INSURANCE	\$114,499	\$123,499	\$127,170	\$130,834
08429-11160	PENSION MIN MUNICIPAL OBLIG	\$26,627	\$23,874	\$23,874	\$20,835
08429-11161	FICA & MEDICARE TAX	\$14,945	\$15,616	\$15,801	\$17,348
08429-11164	WORKERS' COMPENSATION	\$8,636	\$11,055	\$10,687	\$11,768
08429-32320	COMMUNICATION	\$5,610	\$4,611	\$10,886	\$11,000
08429-35230	ELECTRICITY/GAS	\$128,660	\$150,000	\$126,400	\$140,000
08429-35366	WATER	\$1,335	\$2,000	\$2,000	\$2,000
08429-35367	INFILTRATION	\$15,698	\$15,000	\$29,000	\$33,000
08429-35368	CONVEYANCE	\$19,946	\$20,000	\$13,500	\$15,000
08429-38374	PUMPING STATION MAINTENANCE	\$57,312	\$100,000	\$86,000	\$110,800
08429-42375	VEHICLE MAINTENANCE	\$3,560	\$6,000	\$5,571	\$10,000
08429-60380	WESTTOWN WAY PUMPING STATION	\$107,017	\$100,000	\$60,500	\$100,000
08429-62231	VEHICLE FUEL	\$12,370	\$18,000	\$8,000	\$10,000

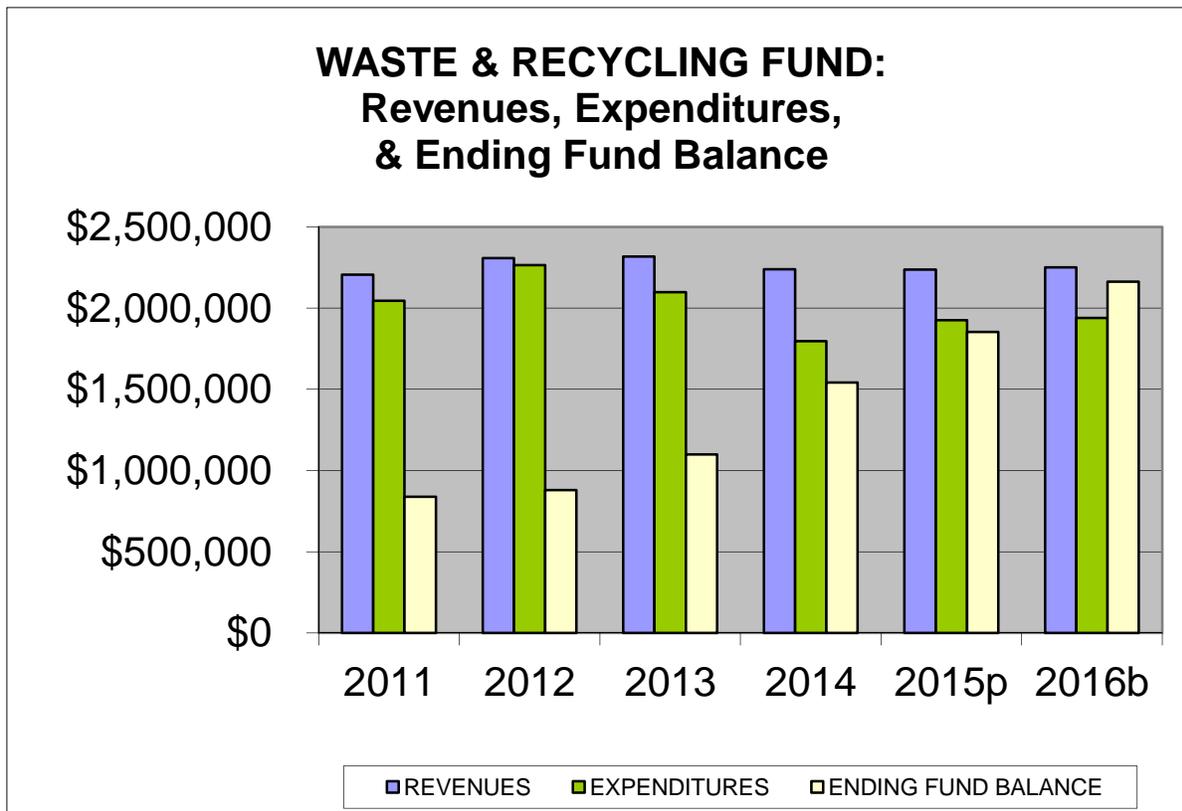
SEWER FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
08429-90750	MINOR CAPITAL EQUIPMENT	\$7,469	\$7,850	\$3,558	\$2,500
08429-90760	MAJOR CAPITAL EQUIPMENT	\$79,661	\$0	\$0	\$38,000
	TOTAL COLLECTIONS	\$814,742	\$802,893	\$731,117	\$876,561
	<u>OPERATING TRANSFERS</u>				
08492-97157	TRANSFER TO RETIREE HEALTH	\$47,716	\$49,147	\$49,147	\$50,621
	TOTAL OPERATING TRANSFERS	\$47,716	\$49,147	\$49,147	\$50,621
	<i>TOTAL EXPENDITURES</i>	\$4,361,583	\$4,592,354	\$4,399,296	\$5,095,014
	<u>OTHER FINANCIAL USES</u>				
	RESERVED FOR NEXT YEAR	\$4,162,163	\$3,717,277	\$4,509,887	\$4,264,204
	TOTAL OTHER FINANCIAL USES	\$4,162,163	\$3,717,277	\$4,509,887	\$4,264,204
	<i>TOTAL EXPENDITURES & OTHER FINANCIAL USES</i>	\$8,523,746	\$8,309,631	\$8,909,183	\$9,359,218

WASTE & RECYCLING FUND

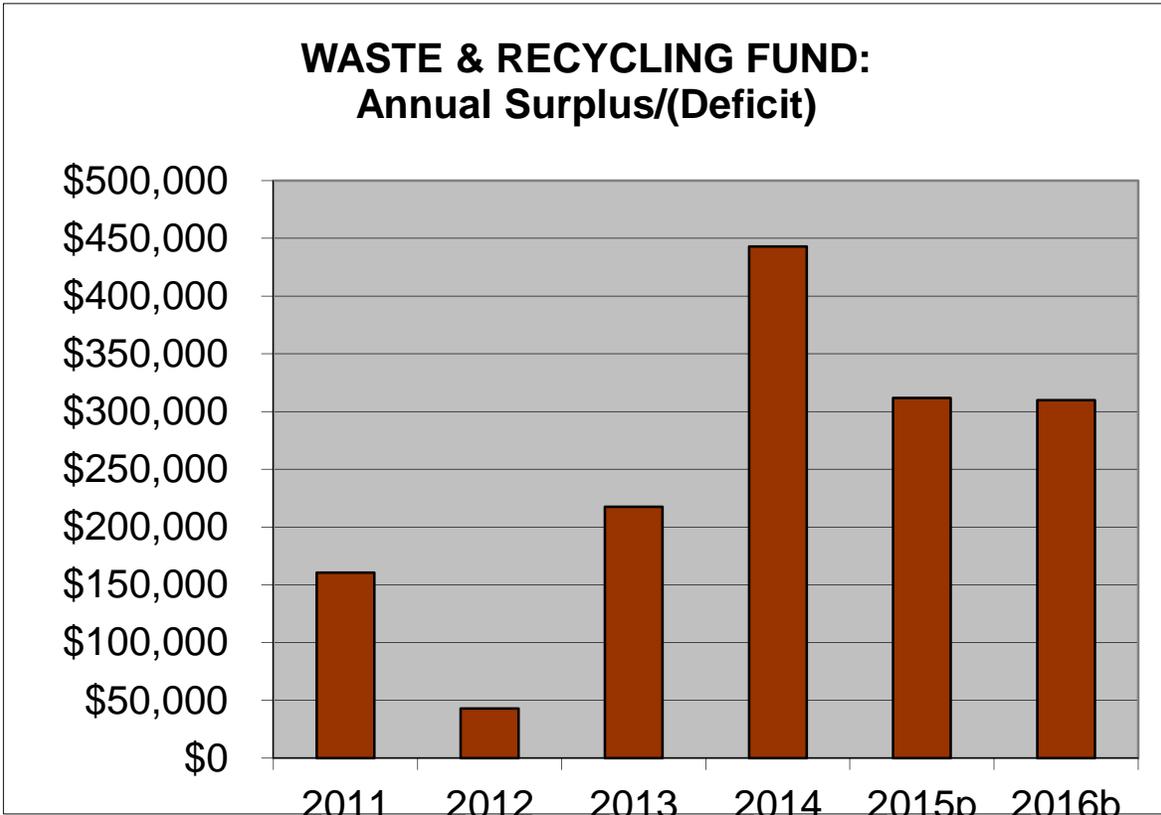


Committed to Excellence in Community Service



<u>YEAR</u>	<u>REVENUES</u>	<u>EXPENDITURES</u>	<u>ENDING FUND BALANCE</u>
2011	\$2,206,525	\$2,045,978	\$837,929
2012	\$2,306,825	\$2,264,025	\$880,729
2013	\$2,316,369	\$2,098,813	\$1,098,285
2014	\$2,239,862	\$1,797,087	\$1,541,060
2015 _p	\$2,237,370	\$1,925,536	\$1,852,894
2016 _b	\$2,249,750	\$1,939,873	\$2,162,771

p=projected
b=budget



<u>YEAR</u>	<u>SURPLUS/ (DEFICIT)</u>
2011	\$160,547
2012	\$42,800
2013	\$217,556
2014	\$442,775
2015p	\$311,834
2016b	\$309,877

p=projected
b=budget

WASTE & RECYCLING FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
REVENUES					
<u>INTEREST</u>					
09340-03510	INTEREST EARNINGS	\$1,420	\$1,250	\$2,200	\$2,000
	TOTAL INTEREST	\$1,420	\$1,250	\$2,200	\$2,000
<u>GRANTS</u>					
09355-03650	PERFORMANCE GRANT	\$71,389	\$75,000	\$72,000	\$75,000
	TOTAL GRANTS	\$71,389	\$75,000	\$72,000	\$75,000
<u>COLLECTION FEES</u>					
09364-03760	COLLECTION FEES	\$2,111,132	\$2,114,800	\$2,111,420	\$2,118,200
09364-03770	SALE OF RECYCLABLES	\$1,395	\$1,550	\$1,380	\$1,550
09364-03771	LOST DISCOUNT PENALTY & INT	\$46,580	\$47,000	\$44,640	\$45,000
	TOTAL COLLECTION FEES	\$2,159,107	\$2,163,350	\$2,157,440	\$2,164,750
<u>MISCELLANEOUS REVENUES</u>					
09380-03800	MISCELLANEOUS	\$7,946	\$12,000	\$5,730	\$8,000
	TOTAL MISCELLANEOUS REVENUES	\$7,946	\$12,000	\$5,730	\$8,000
	TOTAL REVENUES	\$2,239,862	\$2,251,600	\$2,237,370	\$2,249,750
<u>OTHER FINANCING SOURCES</u>					
	RESERVED FROM PRIOR YEAR	\$1,098,285	\$1,511,501	\$1,541,060	\$1,852,894
	TOTAL OTHER FINANCING SOURCES	\$1,098,285	\$1,511,501	\$1,541,060	\$1,852,894
	TOTAL REVENUES & OTHER FINANCING SOURCES	\$3,338,147	\$3,763,101	\$3,778,430	\$4,102,644

WASTE & RECYCLING FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL 2014	BUDGET 2015	PROJECTED 2015	BUDGET 2016
<i>EXPENDITURES</i>					
<u>ADMINISTRATION</u>					
09400-10110	PUBLIC WORKS SALARIES	\$11,013	\$10,799	\$10,796	\$32,654
09400-10125	SECRETARIAL/CLERICAL	\$24,153	\$23,289	\$23,089	\$24,380
09400-10135	FINANCE PERSONNEL	\$15,851	\$16,218	\$15,568	\$16,529
09400-11156	EMPLOYEE INSURANCE	\$19,661	\$18,621	\$23,765	\$24,323
09400-11161	FICA & MEDICARE TAX	\$3,757	\$3,848	\$3,762	\$5,628
09400-11164	WORKERS' COMPENSATION	\$527	\$674	\$653	\$717
09400-13250	CONFERENCES & TRAINING	\$0	\$0	\$0	\$1,200
09400-17350	BONDING INSURANCE	\$0	\$1,068	\$1,068	\$1,068
09400-21200	OFFICE SUPPLIES	\$0	\$900	\$100	\$500
09400-30240	GENERAL OPERATING EXPENSE	\$0	\$250	\$100	\$250
09400-34340	ADVERTISING & PRINTING	\$6,457	\$7,620	\$5,640	\$7,450
09400-36370	SERVICE CONTRACT - I.T. EQUIPMNT	\$9,980	\$9,980	\$9,980	\$13,730
09400-37325	POSTAGE	\$7,853	\$7,892	\$7,206	\$7,662
09400-51374	EQUIPMENT REPAIRS & MAINT	\$1,355	\$1,479	\$2,640	\$2,976
09400-90750	MINOR CAPITAL EQUIPMENT	\$0	\$23,350	\$15,565	\$7,500
	TOTAL ADMINISTRATION	\$100,607	\$125,988	\$119,932	\$146,567
<u>PROFESSIONAL SERVICES</u>					
09425-31290	LEGAL SERVICES	\$11,748	\$13,000	\$9,563	\$10,000
09425-31310	AUDITING SERVICES	\$2,745	\$2,841	\$2,841	\$2,970
	TOTAL PROFESSIONAL SERVICES	\$14,493	\$15,841	\$12,404	\$12,970
<u>CONTRACTED SERVICES</u>					
09427-30491	RECYCLABLE RETURNS	(\$10,869)	\$8,000	(\$9,517)	(\$18,634)
09427-30497	OTHER RECYCLING EXPENSES	\$7,846	\$13,717	\$13,717	\$12,890

WASTE & RECYCLING FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
09427-36490	CONTRACTED COLL & DISPOSAL	\$1,177,771	\$1,244,000	\$1,244,000	\$1,248,000
09427-36495	TIPPING FEES	\$469,159	\$500,000	\$500,000	\$500,000
09427-80498	SENIOR CITIZEN REBATE PROGRAM	\$38,080	\$45,000	\$45,000	\$38,080
	TOTAL CONTRACTED SERVICES	\$1,681,987	\$1,810,717	\$1,793,200	\$1,780,336
	<u>OPERATING TRANSFERS</u>				
09492-97100	TRANSFER TO GENERAL FUND	\$0	\$0	\$0	\$0
	TOTAL OPERATING TRANSFERS	\$0	\$0	\$0	\$0
	<i>TOTAL EXPENDITURES</i>	\$1,797,087	\$1,952,546	\$1,925,536	\$1,939,873
	<u>OTHER FINANCIAL USES</u>				
	RESERVED FOR NEXT YEAR	\$1,541,060	\$1,810,555	\$1,852,894	\$2,162,771
	TOTAL OTHER FINANCIAL USES	\$1,541,060	\$1,810,555	\$1,852,894	\$2,162,771
	<i>TOTAL EXPENDITURES & OTHER FINANCIAL USES</i>	\$3,338,147	\$3,763,101	\$3,778,430	\$4,102,644

STATE HIGHWAY FUND



Committed to Excellence in Community Service

STATE HIGHWAY FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
<i>REVENUES</i>					
<u>INTEREST</u>					
35340-03510	INTEREST EARNINGS	\$415	\$400	\$377	\$400
	TOTAL INTEREST	\$415	\$400	\$377	\$400
<u>INTERGOVERNMENTAL REVENUE</u>					
35355-03640	STATE GRANT	\$519,144	\$550,000	\$569,694	\$647,543
	TOTAL INTERGOVTAL REVENUE	\$519,144	\$550,000	\$569,694	\$647,543
	<i>TOTAL REVENUES</i>	\$519,559	\$550,400	\$570,071	\$647,943
<u>OTHER FINANCING SOURCES</u>					
	RESERVED FROM PRIOR YEAR	\$40,281	\$84,813	\$84,840	\$54,911
	TOTAL OTHER FINANCING SOURCES	\$40,281	\$84,813	\$84,840	\$54,911
	<i>TOTAL REVENUES & OTHER FINANCING SOURCES</i>	\$559,840	\$635,213	\$654,911	\$702,854

STATE HIGHWAY FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
<i>EXPENDITURES</i>					
<u>HIGHWAYS, STREETS & ROADS</u>					
35432-30270	SNOW MATERIALS				
	STATE FUNDS	\$0	\$0	\$0	\$0
35439-30270	ROAD CONSTRUCTION MATERIALS				
	STATE FUNDS	\$475,000	\$600,000	\$600,000	\$650,000
	TOTAL HWYS, STREETS & ROADS	\$475,000	\$600,000	\$600,000	\$650,000
	<i>TOTAL EXPENDITURES</i>	\$475,000	\$600,000	\$600,000	\$650,000
<u>OTHER FINANCIAL USES</u>					
	RESERVED FOR NEXT YEAR	\$84,840	\$35,213	\$54,911	\$52,854
	TOTAL OTHER FINANCIAL USES	\$84,840	\$35,213	\$54,911	\$52,854
	<i>TOTAL EXPENDITURES & OTHER FINANCIAL USES</i>	\$559,840	\$635,213	\$654,911	\$702,854

CAPITAL RESERVE FUND



Committed to Excellence in Community Service

CAPITAL RESERVE FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
<i>REVENUES</i>					
30340-03510	INTEREST EARNINGS	\$5,867	\$5,600	\$4,460	\$6,600
30355-03662	GRANTS	\$0	\$0	\$0	\$55,000
30355-03672	CMAQ GRANT	\$0	\$244,000	\$0	\$244,000
30392-03901	TRANSFER FROM GENERAL FUND	\$425,911	\$566,151	\$566,151	\$2,566,948
30392-03961	TRANSFER FROM RESTRICTED FND	\$199,580	\$301,430	\$247,500	\$0
30393-03810	GENL OBLIG BOND/NOTE PROCEEDS	\$6,643,000	\$0	\$0	\$0
	<i>TOTAL REVENUES</i>	<i>\$7,274,358</i>	<i>\$1,117,181</i>	<i>\$818,111</i>	<i>\$2,872,548</i>
<u>OTHER FINANCING SOURCES</u>					
	RESERVED FROM PRIOR YEAR	\$3,800,408	\$3,096,679	\$3,127,981	\$2,692,966
	TOTAL OTHER FINANCING SOURCES	\$3,800,408	\$3,096,679	\$3,127,981	\$2,692,966
	<i>TOTAL REVENUES & OTHER FINANCING SOURCES</i>	<i>\$11,074,766</i>	<i>\$4,213,860</i>	<i>\$3,946,092</i>	<i>\$5,565,514</i>

CAPITAL RESERVE FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
EXPENDITURES					
30402-30800	MISCELLANEOUS	\$0	\$0	(\$525)	\$0
30402-85400	LOAN EXPENSE	\$37,072	\$0	\$0	\$0
30409-31291	POLLUTION REMEDIATION	\$0	\$0	\$0	\$0
30409-60612	GEN'L CONSTRUCTION CONTRACTS	\$42,261	\$0	\$0	\$0
30409-60660	PROFESSIONAL FEES	\$16,483	\$0	\$0	\$0
30409-60670	MUNICIPAL COMPLEX	\$527,982	\$0	\$0	\$0
30433-30372	TRAFFIC SIGNAL MAINTENANCE	\$16,430	\$30,000	\$20,000	\$30,000
30433-30374	SIGNAL CONSTRUCTION	\$32,499	\$245,000	\$205,000	\$12,500
30433-30375	TRAFFIC STUDY - TWP WIDE	\$6,227	\$15,000	\$15,000	\$15,000
30433-30378	TRAFFIC SIGNAL PROJECTS	\$1,897	\$284,000	\$200,000	\$140,000
30438-30270	ROAD MAINTENANCE	\$108,000	\$0	\$0	\$250,000
30438-90760	HWY, ROADS-MAJOR CAPITAL EQPT	\$0	\$0	\$0	\$0
30454-73613	PARKS IMPROVEMENTS	\$181,502	\$191,600	\$181,500	\$0
30454-90760	PARKS-MAJOR CAPITAL EQPT	\$18,828	\$109,830	\$66,000	\$0
30470-85481	LOAN INTEREST PUBLIC WORKS BLDG	\$26,685	\$0	\$0	\$0
30470-85482	LOAN PRINCIPAL PUBLIC WORKS BLD	\$4,232,195	\$0	\$0	\$0
30470-85475	LOAN INTEREST BUILDING	\$249,040	\$0	\$0	\$0
30470-85476	LOAN PRINCIPAL BUILDING	\$2,281,000	\$0	\$0	\$0
30470-85484	CONSOLIDATION DEBT PRINCIPAL	\$0	\$391,000	\$391,000	\$403,000
30470-85483	CONSOLIDATION DEBT INTEREST	\$168,684	\$175,151	\$175,151	\$163,948
	TOTAL EXPENDITURES	\$7,946,785	\$1,441,581	\$1,253,126	\$1,014,448

CAPITAL RESERVE FUND
2016 FINAL BUDGET

ACCT CODE	ACCOUNT TITLE	ACTUAL	BUDGET	PROJECTED	BUDGET
		2014	2015	2015	2016
	<u>OTHER FINANCIAL USES</u>				
	RESERVED FUTURE CAPITAL PROJEC	\$3,127,981	\$2,772,279	\$2,692,966	\$4,551,066
	TOTAL OTHER FINANCIAL USES	\$3,127,981	\$2,772,279	\$2,692,966	\$4,551,066
	<i>TOTAL EXPENDITURES & OTHER FINANCIAL USES</i>	<u>\$11,074,766</u>	<u>\$4,213,860</u>	<u>\$3,946,092</u>	<u>\$5,565,514</u>



1025 Paoli Pike
West Chester, Pennsylvania 19380
610-696-5266
twp@westgoshen.org